REGULAR MEETING OF THE COUNCIL OF TRUSTEES PHILIPS MEMORIAL BUILDING

3RD FLOOR BOARD ROOM

November 8, 2018 – Meeting Minutes 4:00 PM

The regular meeting of the Council of Trustees of West Chester University of Pennsylvania was held on November 8, 2018, in the Philips Memorial Building, West Chester, PA

AGENDA ITEM I - CALL TO ORDER:

Chair Fillippo called the meeting to order. Chair Fillippo led the Pledge of Allegiance.

Council members present were Members: Fillippo, Ireland, Boylan,
Dozer, Moskowitz, Kinsey, Silberman. Absent but accounted for were Members
Lewis, Franklin and Matlawski.

AGENDA ITEM II - APPROVAL OF MINUTES OF THE PREVIOUS MEETING
AS DISTRIBUTED TO THE COUNCIL OF TRUSTEES

MOTION (DOZOR/MATLAWSKI):

APPROVAL OF MINUTES OF THE SEPTEMBER 27, 2018 MEETING AS PRESENTED.

MOTION UNANIMOUSLY APPROVED.

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AGENDA ITEM III - PUBLIC COMMENT: LIMIT OF TEN (10) MINUTES:

Vicki Tischio, professor, English Department asked to address the Council representing Mark Rimple, President WCU APSCUF. "He [Rimple] prepared a brief statement for me to read, which I got just before the meeting so I unfortunately have to read off my iPad so, I apologize."

"Thank you for the opportunity to speak with you this evening. APSCUF is healthy and thriving despite the wishes of Mark Janus and the 5-4 majority of the Supreme Court of the US. In fact, we have increased our membership and it is more active than ever.

As you know labor relations on this campus have been and will continue to be performed in good faith while preserving the voice of faculty on issues we care about. One of the most pressing issues on this campus is parking, and President Fiorentino and I have pledged to work on this issue together in good faith. APSCUF is also pleased by several new environmentally conscious efforts on campus, spearheaded by the Sustainability Advisory Council, including a new rideshare program and shuttles into the borough for the campus community. We hope that further efforts will strive to balance environmentalism and positive working conditions.

Given the news today of the mass shooting at the Thousand Oaks in California, it seems incredible to me that we still do not hold active shooter drills on

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campus. Many faculty have expressed their worries about what would happen in such a situation. While I know that our campus security has done quite a bit of training and preparation, and that some signs have been added to classrooms, I do believe that it would be prudent to do some physical training to prepare for such a horrible eventuality. Even elementary schools in the area have been drilling. Why aren't we?

I'm also pleased to see that many of the politicians endorsed by APSCUF for supporting public higher education, the system, and WCU have won their races. Special congratulations are due to Carolyn Comitta, Chrissy Houlahan, and Christine Sappey, all of whom we know will have our students' and campuses' interests at heart.

Finally, I hope that labor and management alike will continue to be asked to participate in Chancellor Greenstein's system redesign project. I personally remain cautiously optimistic, but hopefully we can monitor these changes together, and respond to them positively or negatively in tandem whenever possible.

I remain open to conversations with members of the council on these topics.

Thank you for your time and attention, Mark Rimple."

Chairperson Fillippo thanked Ms. Tischio for her report and then called on Rodney Kaplan, president of Student Government Association, for his remarks.

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The following are Mr. Kaplan's remarks. "Good evening everyone, my name is

Rodney Kaplan, I am president of the Student Government Association. I would

like to take a moment on behalf of the Student Government Association to

publicly acknowledge and recognize our support for councilwoman Boylan's

proposal tonight to amend the bylaws to recognize the Student Government

Association and the Graduate Student Association as constituency liaison:

liaisons to constituency. While this may seem like a small change to put into

words something the Council has been doing for years, it is something that we,

the students, appreciate and as we continue to focus around student success I

just wanted to take a moment to mention that. Thank you. "

Chairperson Fillippo thanked Mr. Kaplan for his comments.

AGENDA ITEM IV - REPORT OF THE COUNCIL CHAIRPERSON:

None

AGENDA ITEM V - REPORT OF THE PRESIDENT:

Chairperson Fillippo called on President Fiorentino for his report. The

following is the President's report.

The President thanked Chairperson Fillippo. The following is the President's

report.

"Well, we are certainly in the busy part of the semester here; we're past the half-way mark and coming down the stretch. It's been a great semester and of course our enrollments are at a record level. Per Dr. Rimple's comments, we continue to have parking challenges, but we are working on them and making some headway and we expect to continue to make headway. And, as you might recall we acquired the three garages and that has given us some additional capacity and we are planning to set up meetings shortly. We are working on the financials around parking costs at this point on the management side and we will then sit down with the union representatives from all of our collective bargaining agreements and have conversations about some steps we can take to improve the parking situation and make sure we are doing everything we can to fund the parking needs of the campus without it negatively impacting our students. So those conversations will go on as Mark indicated in good faith. Lots of things happening, we have had some conversations about the Chancellor's visit. I'll just say the campus welcomed the Chancellor. He setup a series of meetings, groups he wanted to meet with. He seemed very pleased with the experience of the meetings. He had a focus group, he met with students, he had an Open Forum, he met with the Cabinet and the Trustees and I met with him one-on-one and Chair Shapira accompanied him for a good

portion of the day and participated in many of the meetings. She did not

attend the Chancellor's visits at all of the campuses, but she did come across

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the state to be here, I believe she is also at Cheyney but was not able to attend all. We are pleased she came along and we were very proud of how West Chester presented itself to the Chancellor and he was clearly very impressed with the campus and really felt he had learned a lot. So, thank you to everybody who participated in that and made it work and in particular Rachel, thank you for all the organizational work around that.

Other things that have been going on, we have had conversations about the Board [of Governors] moving to tuition flexibility for the campuses. At the Board meeting in October the decision was made to table that; the Chancellor felt the timing was not right so we are going to do some work around that and hopefully we will still be in a position to get that approved by the Board in time for the next cycle of tuition announcements that will be coming forward. So, we were disappointed that the decision was tabled but we're still optimistic that the Board is working on it and agrees in principal we believe that it will give us some excellent flexibility, in particular to help support students by how we structure our tuition across the different student groups.

The system redesign process is moving into Phase 2, I had talked about this at the last meeting a little bit and I'm serving on what is called the Systemness Committee. The Systemness Committee is looking at what we want the System to be, what we want to accomplish, how it is going to support the universities, or oversee the universities. And, I'm optimistic about this

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discussion, we had a preliminary meeting we have our first full committee meeting next week and the Chancellor is very committed to making sure the system is working in support of the universities not just creating a lot of bureaucracy and problems that the university has to overcome in order to meet the data reporting needs. So were optimistic about that. The timelines are very aggressive, he's hoping to have this whole process completed by April 2019 with some guideposts along the way in terms of completing certain aspects of aligning the strategies by December. Hopefully we're going to move aggressively and we need to get these things in place. I'm glad to see that he's intending to get it done in the course of this academic year rather than having it stretch out over a long period of time. We have several other representatives on the various other committees and we will certainly keep you informed as we go along.

I have already mentioned it was homecoming. We really had great attendance. We had the welcome event we had a number of events around the football game. We had a great reunion event for the Class of 1968. Very well attended. A lot of fun over at the Foundation. It's amazing how many of them are still getting together and celebrating. It was great to see the number of people who came out. We had a nice little parade. We had the community events on Church Street thanks to the work of Dr. Davenport and others. And of course, there were a lot of festivities in the Borough and we worked with the Borough

police force and our public safety office to try to keep everybody safe and as well behaved as possible. Things seemed to have gone pretty well. I have not seen all of the final reports. It's always a little tricky to have so many people here and engaged in lots of fun and we always hope to get through it without anyone being injured, and it looks like we made it through ok.

Dr. Villella mentioned the Wells gift. I just wanted to say, after the last trustee meeting we held a reception in honor of Jim and Richard Wells and they gifted us \$3 million to name the School of Music, I'll say it right this time last time I called it the School of Business and had to apologize for that, just a force of habit. The Wells School of Music has been officially named and the Wells brothers were delighted to give us \$3 million, and we were delighted to accept it. It was a very happy meeting. Also, since our last meeting we held the inaugural DeBatptiste lecture in honor of Frederick Douglas. Clifford DeBaptiste endowed the lecture series \$50,000 to insure we continue our lecture series promoting the presence of Frederick Douglass on this campus. Our first lecture was delivered by Jim Trotman which seems only appropriate given his role for establishing Frederick Douglass on this campus, Frederick Douglass Institute, and Frederick Douglass Society. He gave a fabulous lecture as you would expect from a college professor it was exactly 50 minutes. The event was very well attended and very festive. We look forward to the traditions of this event moving forward. We had hoped to do it outside by the statue but

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the weather did not cooperate, so we moved it into our beautiful Philips Library and it was a very nice event. As John mentioned, we had Steve Forbes here on campus at a lecture. It was well attended [and] we had a great dinner prior to the event with a number of supporters. Everybody enjoyed the event.

Regardless of what your politics might be, the thing I would say is Steve lectured on policy and issues and it was very refreshing to have him expressing his point of view. I had a chance to ask him some questions along the way, respectfully challenging a couple of the things he said, it was a very civil engagement. I was very pleased in how it went. I will also mention that Doris Kearns Goodwin will be coming to give the next President's lecture on March 23. She of course is a noted historian. She has a new book out on leadership that I will make sure I read before she arrives. And certainly, you are all invited to attend that event March 23.

A couple of other things to update. I had lunch the other day with Jim Shinehouse. Jim and Pat Shinehouse have been very generous donors to the Gishwati Research Center in Rwanda. Jim visited there in August and reported back on what he found there. Not only is it a wonderful research center but it is an incredible opportunity for students. We have groups of students going and not only engaging in research around gorillas, but also participating in service activities in local communities over there, the village nearby. Jim had fabulous photographs. I think I mentioned to you that we had wanted to put a

well in at the research site and there was some concern that the well would have to be guarded because the villagers would want to have access to a well because they didn't have a well. And Jim's solution to that was to dig a second well for the village. So, we had this wonderful outcome and he had these wonderful photographs of the grand opening of the two wells. And this was tremendous. And he couldn't say enough about the life changing experiences that we are creating for our students at that site.

I asked for a brief update on the state of international travel by our students. Last year we had 539 students participate in international programs in 40 countries. It's important to note that 120 of these students were underrepresented minority students. We put together a fund last year to support travel for students who might not otherwise be able to participate and were delighted by the number who participated. We're seeing this year now an additional, there are 36 faculty and staff led programs that are planned for the coming year. We've seen increased interest; we've had 684 students who have attended the study abroad fair, up from about 525 last year. So, we're anticipating we are going to expand these international opportunities which are again, 40 countries all over the globe. I've had the opportunity to talk to students who have come back from these trips and they are absolutely lifechanging. The Gishwati was one. I spoke with some nursing students who had

also participated in a trip to Africa in support of health initiatives in a village.

Just great stuff going on in that office.

Other things, I can report since late September Sue and I have hosted 17 formal events at Tanglewood. These are either lunches or dinners, primarily and lots of great events. We had one last night that was referenced with individuals who are supportive of [the] bio-medical engineering program, either as advisory board members or organizations that are interested in hiring our students. One of the messages was 'hurry up and get this program in place because we need the students.' One representative from the Wistar Institute from the University of Pennsylvania campus was just excited they have hired our students already coming out of the sciences and they're looking forward to having an expanded pipeline. These events we are hosting, they can be students, they can be staff, faculty, alumni, all over the map and we are utilizing Tanglewood heavily. I will say that I challenged the Foundation, one thing I felt was that we were not holding enough donor related events. I guess from the perspective be careful what you wish for, Sue's smiling over there, they definitely stepped up their game. We're looking for a little bit of a break at the end of the semester so we can go for a while without events. We do have 7 more events, sorry Sue, scheduled between now and the end of the semester. But that is pretty good roster of events where we invite guests to the President's

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home for dinner or lunch, one or two of those were fireside chats also. Great opportunities for conversation with all of our stakeholders.

The Choral Program is coming up on December 1 so if you have an interest in attending that please let Rachel know. Also, want to report the scholarship gala this year we realized, a little bit late, because of the construction at the new building and the fences up at Hollinger, we are going to have to find a new venue for the event this year. And, we are working on that now. We have some ideas and we will certainly let you know. But we plan on moving ahead with the Scholarship Gala, the date of that is March 30. We think we might have an announcement soon. We are hopeful and we shall see. Commencement is December 15 and 16. As you may recall we talked about moving Commencement off campus, we have since scuttled that plan. As we interacted with the location we were looking at, there were some questions about reliability and access to the facility so we are returning commencement to campus. We certainly hope that we can have Trustee presence at Commencement like we usually do. Again, those dates are the 15th and 16th of December.

Also, shout out to Athletics. The football team is undefeated and playing Slippery Rock on Saturday for the PSAC championship. Our soccer team, both men and women, has had successful seasons and we anticipate they will be in the NCAA tournament also, field hockey has a successful season and we expect

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them to receive an invitation. Did I miss anybody Mr. Vice President [Dr. Davenport]? And, both golf teams won the PSAC championship. Yes, thank you very much. So, we've had a very successful season certainly putting us in the running for the Dixon trophy, a little early yet. With that kind of success in the Fall. We're doing pretty well and routing for the Football team. They were not favored to beat Kutztown but we put a 'real hurtin' on Kutztown. So, we're optimistic about how things will go with Slippery Rock. That is my report."

Approval of Purchase Orders and Contracts:

President Fiorentino asked for approval of Purchase Orders and Contracts for August through September 2018.

MOTION (MOSKOWITZ/KINSEY)

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST
CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY APPROVES THE
LIST OF PURCHASE ORDERS AND CONTRACTS IN EXCESS OF \$20,000
EXECUTED DURING AUGUST AND SEPTEMBER 2018, FOR THE
PURCHASE OF EQUIPMENT, SERVICES, AND SUPPLIES.

MOTION UNANIMOUSLY APPROVED

AGENDA ITEM VI - REPORT OF THE VICE PRESIDENT:

None

AGENDA ITEM VII - REPORT OF THE EXECUTIVE COMMITTEE:

None

AGENDA ITEM VIII - REPORT OF THE STANDING COMMITTEE:

Each member please report that the standing committee has met and provide a summary.

Academic and Student Affairs

Member Dozor read the following resolution.

MOTION (BOYLAN/DOZOR)

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST
CHESTER UNIVERSITY APPROVE THE MASTER OF SCIENCE IN
PHYSICIAN ASSISTANT STUDIES TO MOVE FORWARD TO THE BOARD
OF GOVERNORS OF THE STATE SYSTEM OF HIGHER EDUCATION FOR
FINAL APPROVAL, PENDING APPROVAL BY THE OFFICE OF THE
CHANCELLOR.

MOTION UNANIMOUSLY APPROVED

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Member Dozor acknowledged member Boylan, said you have to make a motion on the agenda so the agenda reflects that you introduced it. So, you would like to make a motion to introduce for consideration what?

Member Boylan, I would like to make a motion to introduce for consideration additional constituencies to have a liaison COT members assigned.

Finance and Administration Committee

As members Lewis and Franklin are not present, member Dozor read the following resolution on their behalf.

MOTION (DOZOR/IRELAND)

BE IT RESOLVED THAT THE COUNCIL OF TRUSTEES OF WEST
CHESTER UNIVERSITY OF PENNSYLVANIA HEREBY ACCEPTS THE
AUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEARS ENDED
JUNE 30, 2018 AND 2017 AS PRESENTED TO THE FULL COUNCIL OF
TRUSTEES ON NOVEMBER 8, 2018

MOTION UNANIMOUSLY APPROVED

University Affairs Committee

Following is Member Silberman's report.

"I have four (4) items to report on including a resolution. First, the Family Weekend events. We hosted over 250 scholarship recipients, family members, and donors at the WCU Annual Alumni association and WCU Foundation Scholarship awards ceremony. [We] welcomed nearly 800 WCU families at the annual Family Picnic sponsored by the Parents Fund. Next, which Chris had mentioned some of this, the inaugural Dr. Clifford DeBaptiste Frederick Douglas lecture series as a result of a \$50,000 gift the inaugural Dr. Clifford DeBaptiste Frederick Douglas lecture series hosted by the Frederick Douglass Institute took place during the University's Annual Family Weekend on Saturday, October 13 at the Philips Autograph Library. The keynote speaker was Dr. Jim Troutman. The event was well attended by parents, alumni, and members of the community. Next, the Grow PA event. The office of External Relations executed the Grow PA event in conjunction with the greater Philadelphia Chamber of Commerce. The event emphasized ethical decision making towards aligning students toward career preparedness with employer's needs. Attendees included the Mayor of the Borough of West Chester, representatives of the office of the Governor and a local state representative, and leaders of all Chamber of Commerce partners, as well as additional regional corporate leaders and community residents. Finally, the certification of

compliance of affiliated organizations. Each year, the Council of Trustees must certify that organization[s] affiliated with the University met the Board of Governors' policy on external financial support. Policy 1985-04. The Council of Trustees is asked to certify that the West Chester University Foundation, the West Chester University Alumni Association, and Student Services Incorporated are in compliance with Board of Governor policy 1985-04.

MOTION (IRELAND/KINSEY)

Certification of Compliance of Affiliated Organizations with Board of Governors' Policy on External Financial Support (Policy 1985-04-A). The Council of Trustees of West Chester University of Pennsylvania, upon recommendation of the president, hereby certifies, as per Board of Governors' Policy 1985-04-A, that the following affiliated entities make a financial contribution to the University or provide similar benefits on a regular basis, satisfactory to this Council of Trustees and to the President. Student Services, Inc. West Chester University Alumni Association West Chester University Foundation The Council of Trustees also certifies that, to the best of its knowledge, information, and belief, the affiliated entities are in compliance with Board of Governors' Policy 1985-04-A, in that they exist solely for the benefit of the University; the expectations of the relationship between the University and the

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affiliated entity are memorialized in current, executed Memoranda of Understanding; and the affiliated entities require an annual external audit of their funds and provide copies of their audit reports to the University and the Office of the Chancellor. The Council of Trustees also certifies that, to the best of its knowledge, information, and belief, no University employee serves as a voting member of the Board of these affiliated entities, nor does any employee of the University risk adverse interest through service to our relationship with an affiliated entity. A copy of a statement by the University's chief financial officer summarizing both the direct University support provided to the affiliated entities and the contributions made by the affiliated entities to the University covered in this certification is attached hereto and made a part hereof.

MOTION UNANIMOUSLY APPROVED

Member Silberman concluded his report

Campus Infrastructure and Technology.

Following is Member Moskowitz's report.

"The committee met before this meeting, I think most of you heard but it's also in your packet and I will leave it at that. That concludes my report."

AGENDA ITEM IX - REPORT OF SPECIAL COMMITTEES

| None. |
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| AGENDA ITEM X - REPORT OF LIAISON PERSON TO CONSTITUENCIES |
| None |
| AGENDA ITEM XI – OLD BUSINESS |
| None |
| AGENDA ITEM XII – NEW BUSINESS |
| None |
| AGENDA ITEM XIII - MOTION TO ADJOURN AT 5:05 PM |
| MOTION UNANIMOUSLY APPROVED |